



U.S. Department of
Transportation

**Federal Aviation
Administration**

Air Carrier Certificate

This certifies that

OTTER AIR SERVICES, LLC

4175 CASSARD LANE

GRAND RAPIDS, MI 49512

has met the requirements of the Federal Aviation Act of 1958, as amended, and the rules, regulations, and standards prescribed thereunder for the issuance of this certificate and is hereby authorized to operate as an air carrier and conduct common carriage operations in accordance with said Act and the rules, regulations, and standards prescribed thereunder and the terms, conditions, and limitations contained in the approved operations specifications.

This certificate is not transferable and, unless sooner surrendered, suspended, or revoked, shall continue in effect indefinitely.

By Direction of the Administrator

Certificate number OTTA594Q

(Signature)

Effective date SEPTEMBER 26, 2022

MANAGER
(Title)

Issued at GRAND RAPIDS MI

AFG-GRR-FSDO-09
(Office)